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<b>Report To:</b>	<b>Inverclyde Integration Joint Board</b>	<b>Date:</b>	<b>18 August 2016</b>
<b>Report By:</b>	<b>Brian Moore, Corporate Director (Chief Officer), Inverclyde Health and Social Care Partnership</b>	<b>Report No:</b>	<b>VP/LP/093/16</b>
<b>Contact Officer:</b>	<b>Brian Moore</b>	<b>Contact No:</b>	<b>01475 712722</b>
<b>Subject:</b>	<b>Directions from Integration Joint Board to Inverclyde Council and NHS Greater Glasgow and Clyde</b>		

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## **1.0 PURPOSE**

- 1.1 The purpose of this report is to seek approval from the Inverclyde Integration Joint Board (IJB) to issue directions to Inverclyde Council and Greater Glasgow & Clyde NHS Board (the Health Board) in respect of the delivery of the functions delegated to the IJB under the Public Bodies (Joint Working) (Scotland) Act 2014 (the Act).

## **2.0 SUMMARY**

- 2.1 The Act places a duty on the IJB to develop and publish a Strategic Plan for integrated functions and budgets under its control. The IJB approved its Strategic Plan at its meeting on 15 March 2016 which was thereafter published on the HSCP website. Responsibilities for services and functions were then fully delegated from Inverclyde Council and the Health Board to the IJB as from 1 April 2016.
- 2.2 The Act also places a duty on the IJB to set out its mechanism for implementing the Strategic Plan and this is to take the form of Directions from the IJB to Inverclyde Council and the Health Board.
- 2.3 This report sets out the proposed Directions to both Inverclyde Council and the Health Board relating to those functions and services which have been delegated by both parties to the IJB.

## **3.0 RECOMMENDATION**

- 3.1 It is recommended that the Inverclyde Integration Joint Board:-

(1) approves the Directions to Inverclyde Council and Greater Glasgow & Clyde NHS Board in respect of the delivery of the functions delegated to the Inverclyde Integration Joint Board as set out in Appendix 1 of this report;

(2) delegates authority to the Chief Officer to issue the Directions to the Chief Executives of Inverclyde Council and Greater Glasgow & Clyde NHS Board; and

(3) agrees that both sets of Directions are reviewed by the Inverclyde Integration Joint Board as and when updates are required and at a minimum on an annual basis in respect of the following financial year.

Brian Moore  
Corporate Director  
(Chief Officer)  
Inverclyde HSCP

## 4.0 BACKGROUND

- 4.1 The Public Bodies (Joint Working) (Scotland) Act 2014 (the Act) places a duty on the IJB to develop and publish a Strategic Plan for integrated functions and budgets under its control. The IJB approved its Strategic Plan at its meeting on 15 March 2016 which was thereafter published on the HSCP website. Responsibilities for services and functions were then fully delegated from Inverclyde Council and the Health Board to the IJB as from 1 April 2016.
- 4.2 The Act also places a duty on the IJB to set out its mechanism for implementing the Strategic Plan. The IJB's mechanism to implement the Strategic Plan is set out in Sections 26 to 28 of the Act. This mechanism takes the form of binding written directions from the IJB to one or both of Inverclyde Council or the Health Board. A direction must be issued in respect of every function which has been delegated to the IJB and must set out how each function is to be delivered and the budget associated with that. One direction can cover more than one function.

## 5.0 CONTENT OF DIRECTIONS

- 5.1 Directions should set out a clear framework for operational delivery of the functions that have been delegated to the IJB. A function can be described in terms of delivery of services, achievement of outcomes, and/or by reference to the Strategic Plan. The direction may also specify what the Health Board or Council is to do in relation to carrying out a particular function and so there is scope to include detailed operational instructions in relation to particular functions (and associated services).
- 5.2 Directions must include detailed information on the financial resources that are available for carrying out the functions that are the subject of the Directions, including the allocated budget and how that budget (whether it is a payment, or an amount made available) is to be used.
- 5.3 No standard template or format for Directions have been prescribed. The Scottish Government has produced only a good practice note – which is not statutory guidance – for IJBs in relation to Directions. The format of Directions is therefore a matter for each IJB, taking into account the legislative requirements of Sections 26 to 28 of the Act. The draft Directions attached at Appendix 1 are therefore framed within the context of the IJB's Strategic Plan and existing operational arrangements.

## 6.0 ISSUE AND REVISAL OF DIRECTIONS

- 6.1 A Direction does not have a fixed timescale and will remain in place until it is varied, revoked or superseded by a later Direction issued by the IJB in respect of the same function.
- 6.2 It would be good practice to review the Directions on a regular basis and particularly when there are any developments – such as changes to strategic and/or operational plans or when action is needed to balance budgets.
- 6.3 The mechanism of Directions has flexibility to ensure that delivery of integrated health and social care functions is consistent with the Strategic Plan, and takes account of any changes in local circumstances.

## 7.0 IMPLICATIONS

### Finance

- 7.1 The Directions include the budget allocation made available to Inverclyde Council and the Health Board to deliver the relevant functions as agreed by the IJB at its meeting of 20 June 2016.

### One Off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this	Virement From	Other Comments
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			Report		
N/A					

#### Annually Recurring Costs/(Savings)

Cost Centre	Budget Heading	With Effect From	Annual Net Impact	Virement From (if Applicable)	Other Comments
N/A					

#### Legal

- 7.2 The IJB is, in terms of Sections 26 to 28 of the Public Bodies (Joint Working) (Scotland) Act 2014 required to direct Inverclyde Council and Greater Glasgow & Clyde NHS Board to deliver services to support the delivery of the Strategic Plan.

#### Human Resources

- 7.3 There are no HR implications arising from this report.

#### Equalities

- 7.4 There are no equalities implications arising from this report.

#### 8.0 CONSULTATIONS

- 8.1 The Corporate Director (Chief Officer) and the Chief Financial Officer of the Inverclyde Health & Social Care Partnership, and the Head of Board Administration of Greater Glasgow and Clyde NHS Board have been consulted in the preparation of this report.

#### 9.0 CONCLUSIONS

- 9.1 The IJB is required to issue Directions for the delivery of integrated health and social care services as from 1 April 2016.

#### 10.0 BACKGROUND PAPERS

- 10.1 Link to Integration Scheme:

<https://www.inverclyde.gov.uk/meetings/committees/57>

## INVERCLYDE INTEGRATION JOINT BOARD

### DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING)  
(SCOTLAND) ACT 2014

**THE INVERCLYDE COUNCIL** is hereby directed to deliver for the Inverclyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB's Strategic Plan and existing operational arrangements pending future directions from the IJB.

Services: All services listed in Annex 2, Part 2 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Functions: All functions listed in Annex 2, Part 1 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Associated Budget:

SUBJECTIVE ANALYSIS		Budget 2016/17 £000	OBJECTIVE ANALYSIS	Budget 2016/17 £000
<b>SOCIAL WORK</b>			<b>SOCIAL WORK</b>	
Employee Costs	25,724		Planning, Health Improvement & Commissioning	1,731
Property costs	1,170		Older Persons	22,778
Supplies and Services	728		Learning Disabilities	6,327
Transport and Plant	338		Mental Health	1,117
Administration Costs	658		Children & Families	10,689
Payments to Other Bodies	35,404		Physical & Sensory	2,062
Income	(13,938)		Addiction / Substance Misuse	1,038
<b>SOCIAL WORK NET EXPENDITURE</b>	<b>50,084</b>		Business Support	2,005
			Assessment & Care Management	1,563
			Criminal Justice / Scottish Prison Service	0
			Homelessness	774
			<b>SOCIAL WORK NET EXPENDITURE</b>	<b>50,084</b>

This direction is effective from 1 April 2016.

## INVERCLYDE INTEGRATION JOINT BOARD

### DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING)  
(SCOTLAND) ACT 2014

**GREATER GLASGOW & CLYDE NHS BOARD** is hereby directed to deliver for the Inverclyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB's Strategic Plan and existing operational arrangements pending future directions from the IJB.

Services: All services listed in Annex 1, Part 2 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Functions: All functions listed in Annex 1, Part 1 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Associated Budget:

		OBJECTIVE ANALYSIS	Budget 2016/17 £000
		<b>HEALTH</b>	
		Children & Families	2,744
		Health & Community Care	4,233
		Management & Admin	2,653
		Learning Disabilities	558
		Addictions	1,827
		Mental Health - Communities	3,314
		Mental Health - Inpatient Services	7,935
		Planning, Health Improvement & Commissioning	836
		Change Fund	1,504
		Family Health Services	20,844
		Prescribing	17,422
		Resource Transfer	9,203
		<b>HEALTH NET EXPENDITURE</b>	<b>73,073</b>
<b>SUBJECTIVE ANALYSIS</b>	Budget 2016/17 £000		
<b>HEALTH</b>			
Employee Costs	21,317		
Property	499		
Supplies & Services	5,039		
Family Health Services (net)	20,833		
Prescribing (net)	17,422		
Resource Transfer	9,203		
Income	(1,240)		
<b>HEALTH NET EXPENDITURE</b>	<b>73,073</b>		

An additional £16.439 million is set aside for large hospital services.

This direction is effective from 1 April 2016.